



**COMMUNITY HEALTH
PARTNERSHIP**

**ANNUAL REPORT
2021**

chp

Message from Our Board Chair

As our community breaks new records for population growth, the problems that many of our neighbors face also continue to grow. We know that things will likely get worse before they get better. Complex problems require complex solutions, and it is time for us to align and coordinate our efforts to work together in ways that we never have before - only then can we begin to increase our chances of success and achieve greater impact.

Our community can no longer work on the exact same social problems in isolation from each other. We must pay attention to the relationships between organizations and individuals that make up the systems, along with the power dynamics and underlying mental models that are embedded within those systems. Without changing the public narrative about why helping our most vulnerable neighbors is critical, our potential to create change remains at risk.

In addition to our project-based work, CHP developed its inaugural public policy strategy this year so that we are better able to promote community health at the local level. It is our goal to be a trusted resource for health policy information in the Pikes Peak region and advocate for more resources and better policies to address key health issues. By leveraging our partners, board and staff, we advocate to reduce stigma and promote best practice initiatives for addressing some of our community's most challenging health issues.

CHP experienced a tremendous amount of growth and change in 2021. We added seven new positions to our internal team and generated \$1.2 million more in revenue, including 99% more grant funding. We successfully transitioned a 14-year program to a community partner, and we pivoted from a dues-paying membership structure to a shared resources model. The shared resources model acknowledges that it is beneficial to have board members contribute resources to shared goals and intended outcomes, shows commitment to the mission, and helps complete our shift to becoming a collaborative leadership organization.

On behalf of the board and staff at CHP, we recognize and are grateful for the commitment to collaboration from our partners and we encourage a higher level of long-term accountability as we rise to meet the increasing needs of our community. Together we will improve our strategies for systems change and achieve ambitious goals that will ensure that everyone has access to better health.

Sincerely,

Merle Taylor

Chairperson, CHP Board of Directors

COO, UCH-Memorial Hospital



CHP BOARD of directors

Merle Taylor, Chair

UCH-Memorial Hospital, COO

Mike Ware, Vice Chair

El Paso Medical Society, CEO

Adam Roberts, Secretary

Diversus Health, President and CEO

Debbie Chandler, Treasurer

Matthews-Vu Medical Group, CEO

Lance Bolton, Ph.D.

Pikes Peak Community College, President

Stein Bronsky, MD

CO Springs Fire Department, Medical Director

Robin Johnson, MD

El Paso County Public Health, Medical Director

Lynne Jones

Commission on Family Medicine, Executive Director

Pam McManus

Peak Vista Community Health Centers, President and CEO

Bryan Trujillo

Centura Health, Group Director of Community Health

Patricia Yeager, Ph.D.

The Independence Center, CEO

our mission

**CHP exists to improve the health of the
Pikes Peak region**

our vision

**By 2028, CHP will pioneer a process of
collaborative leadership that results in
measurable improvement in health outcomes**

CHP STAFF as of June 30, 2021

Amber Ptak
CEO

Jennifer Mariano
Director of Programs

Taryn Bailey
Director of Communications and Partnerships

Evan Caster
Manager of Homelessness Initiatives

Tyler Groff
Project Coordinator

Suzanne Hampe
Senior Accountant

PJ Higgins
Project Manager, Opioid Prevention

Nicole Johnston
Project Manager, Suicide Prevention

Natalie Mann
Human Resources Manager

Tracy Narvet
Finance Director (Contractor)

Angela Roberts
Housing Navigator

April Tooke
Executive Coordinator and Assistant to CEO

Zephyr Smith
HMIS Data & Reporting Specialist

Amy Vargo
HMIS Administrator

Kelly Whitcombe
Coordinated Entry Administrator

Christina Yasav
HMIS Technical Trainer

CHP extends its gratitude to staff who moved on in FYE 2021:

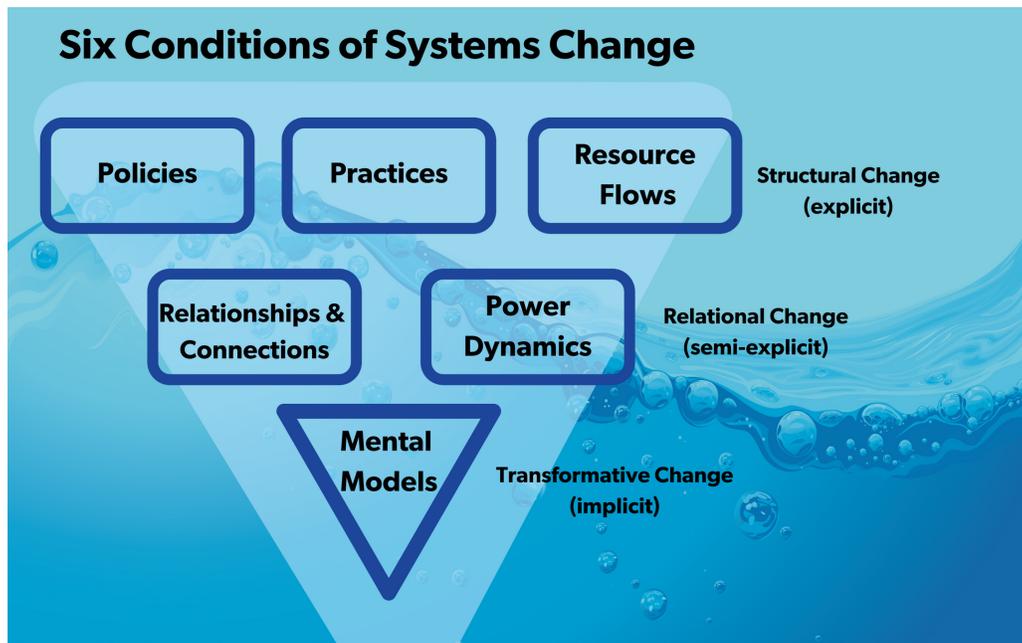
Rebecca Atkinson - Project Coordinator
Melissa Hansen - Project Manager, Suicide Prevention
Beth Jewell MD - CATCH Medical Director
Abby Putz - CATCH Coordinator
Cindy Stickell - CATCH Coordinator

**our
values**

Responsibility Collaboration Innovation Boldness Respect

SYSTEM CHANGE in action

At CHP, we are deeply committed to creating structural changes by building cross-sector collaborations that are focused on shifting the conditions that are holding problems in place in our community. It is our mission to improve the health of the Pikes Peak region as we pioneer processes of collaborative leadership. We spent a lot of time this past year determining how we can demonstrate success, and this annual report highlights a Systems Change in Action example for each of our focus areas, based on FSG's Six Conditions of Systems Change.



Systems Change Conditions - Definitions

Policies: Government, institutional and organizational rules, regulations and priorities that guide an entity's own and others' actions.

Practices: Espoused activities of institutions, coalitions, networks and other entities targeted to improving social and environmental progress. Also, within an entity, the procedures, guidelines or informal shared habits that compose their work

Resource Flows: How money, people, knowledge, information and other assets such as infrastructure are allocated and distributed.

Relationships & Connections: Quality of connections and communication occurring among actors in the system, especially among those differing histories and viewpoints.

Power Dynamics: The distribution of decision-making power, authority and both formal and informal influence among individuals and organizations.

Mental Models: Habits of thought - deeply held beliefs and assumptions and taken-for-granted ways of operating that influence how we think, what we do and how we talk.

CATCH - Access to Care

Recognizing a growing need for health care services for the community's uninsured low-income residents, CHP established CATCH (Coordinated Access to Community Health) in 2006. For 14 years, CHP supported this network by soliciting donated medical services on behalf of clinics, providing care coordination for patients with complex needs, and offering training to clinical staff.

Notable Accomplishment in 2021:

- In late 2020, at the recommendation of CHP's Board of Directors, CHP began to develop a plan to transition CATCH to one or more of the Safety Net Clinic members. In April 2021, Mission Medical hired a staff member to oversee the responsibilities of the CATCH program and it was officially transitioned.



**systems
change
in action**

The evolution in leadership of a successful program like CATCH from a backbone organization to a community partner is the ultimate success story when using the collective impact model.

HOMELESSNESS - The Pikes Peak Continuum of Care

The U.S. Department of Housing and Urban Development (HUD) refers to the group of service providers involved in the decision-making processes for preventing and ending homelessness as the "Continuum of Care." CHP provides planning, administrative, and data services for the Pikes Peak Continuum of Care (PPCoC) to build an effective system of care for people experiencing homelessness.

Notable accomplishments in 2021:

- Received Emergency Solution Grant (ESG) funds from the Colorado Division of Housing for Rapid Rehousing and Homelessness Prevention and awarded more than \$680,000 in sub-grants to local partner agencies and homeless service providers.
- Collaborated with a group of government entities, non-profit organizations and health care systems to swiftly come together to assist people experiencing homelessness who were diagnosed with COVID-19 and/or experiencing COVID-19 symptoms safely shelter in isolation from other people experiencing homelessness.
- Received a five-year, \$500,000 grant from the Kaiser Foundation Health Plan of Colorado to advance data-driven, population-level goals that strengthen the homeless response system and increase the number of individuals who are stably housed. This grant represents Kaiser's largest-ever community health investment in Colorado Springs.

Key executive stakeholders and PPCoC Governing Board members demonstrated their commitment to collaborating to end homelessness in our community by completing the National Alliance to End Homelessness (NAEH) Systems Design Clinic. This is a practice for CoCs to make data-driven changes in their homeless response system, implement best practice policies and procedures, and tailor local systems to ensure that homelessness is rare, brief, and one time. NAEH then worked closely with the PPCoC to identify new priorities to inform the next three-year strategic plan.



SUBSTANCE USE - The Coalition for Prevention Education, Addiction and Recovery (CPAR)

CHP provides support for CPAR, a network of stakeholders whose mission is to build a sustainable community of partnerships committed to preventing and reducing substance misuse by promoting a culture of wellness through education, prevention, treatment, and recovery support.

Notable accomplishments in 2021:

- Organized the inaugural El Paso County Day of Remembrance for International Overdose Awareness Day on August 31, 2020. Featured speakers included State Senator Pete Lee, and City Council President Pro Tem Tom Strand who read an official proclamation from the Colorado Springs (COS) City Council commemorating August 31st as International Overdose Awareness Day. The event provided virtual access for attendees from across the state, provided information about treatment and recovery community resources, and brought awareness to this critical issue.
- Collaborated with treatment providers, recovery community organizations, and public health staff to build consensus around funding priorities for the incoming opioid settlement funding. CPAR will continue to build off of this work, identify appropriate programs, and build long term collective impact infrastructure that can help to advance these priorities and review progress towards long-term goals.
- Secured over \$50,000 in funding from the GE Johnson Foundation and Gazette Charities/Anschutz Foundation for a systems map of the behavioral health and substance use disorders treatment infrastructure that serves El Paso County. This project will identify pathways to improve access to treatment, analyze data about treatment access, and will result in the development of an action plan to better integrate care of these co-occurring disorders.



**systems
change
in action**

Harm reduction is a set of practical strategies and ideas aimed at reducing negative consequences associated with drug use. CPAR's Safe Disposal Committee completed a critical first step in building local government buy-in for harm reduction practices by gaining support from the Mayor's office, COS Fire Department, and COS Parks, Recreation, and Cultural Services to establish a syringe disposal program. This program has a goal to improve public safety by reducing found needles in public parks by 20%. Funding was granted from the Colorado Department of Public Health & Environment (CDPHE) to purchase and service kiosks that were installed in three downtown parks. CPAR is collaborating with the City of COS and direct service providers to advertise the existence of these kiosks, help manage public perception of the program, and gather data on the number of syringes collected in order to measure impact.

SUICIDE - The Suicide Prevention Collaborative of El Paso County

The Collaborative is a network of organizations and community leaders that have a collective purpose to design, organize, resource, and coordinate the implementation and maintenance of a unified strategy using the Colorado-National Collaborative (CNC) framework. The goal is to reduce suicide deaths in El Paso County by 20% by the year 2024.

Notable accomplishments in 2021:

- In response to recent data that shows more residents in El Paso County die by suicide involving a firearm than from homicides and motor vehicle accidents combined, partners developed an educational campaign to encourage citizens who own firearms to raise awareness and educate others about the important role gun owners play in preventing suicide. Based on research gathered from interviews and focus groups with firearm owners, the Collaborative developed a video on Firearm Safety and Suicide Prevention that features spokespersons from local law enforcement, first responders and the military.
- Awarded nearly \$40,000 in sub-grants to six organizations for suicide prevention and postvention programs that impact older adults, emergency responders, veterans and suicide loss survivors in El Paso County.
- Members of the Collaborative facilitated The Executive Leadership Summit on Military and Veteran Suicide which convened leaders from the Veterans Administration and local military installations to discuss firearm safety and the community's suicide prevention resources for veterans.
- Expanded collaborative work groups to include a focus on LGBTQ+ populations and improving economic stability in the region.

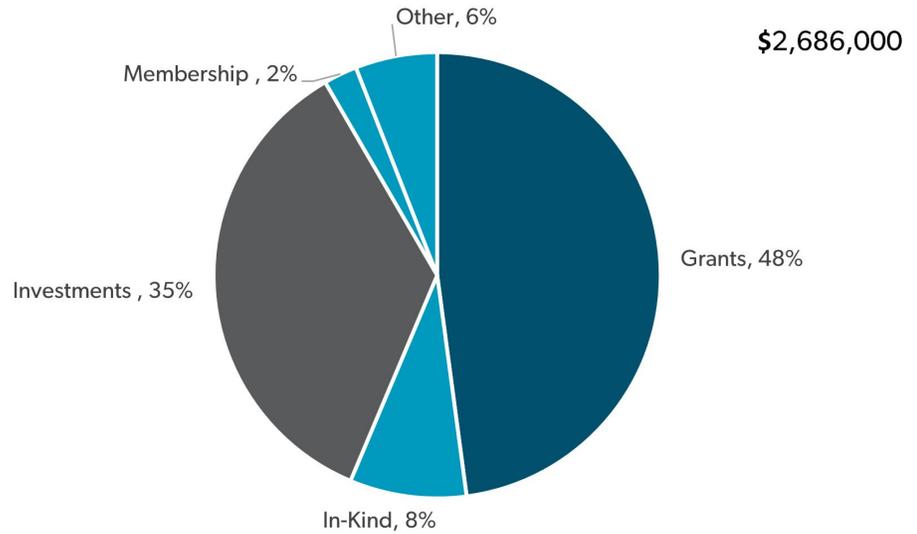
Earlier this year UCHHealth reported on a successful systems change effort that led to the full implementation of the Zero Suicide program. The Collaborative has been working to expand the implementation of Zero Suicide within other local major health care providers by building the capacity of the community through training and by seeking additional funding. The Collaborative was awarded grant funds from the Colorado Springs Health Foundation to engage leaders from four additional local health care systems to cultivate their understanding of the Zero Suicide model to help support their adoption and implementation efforts.



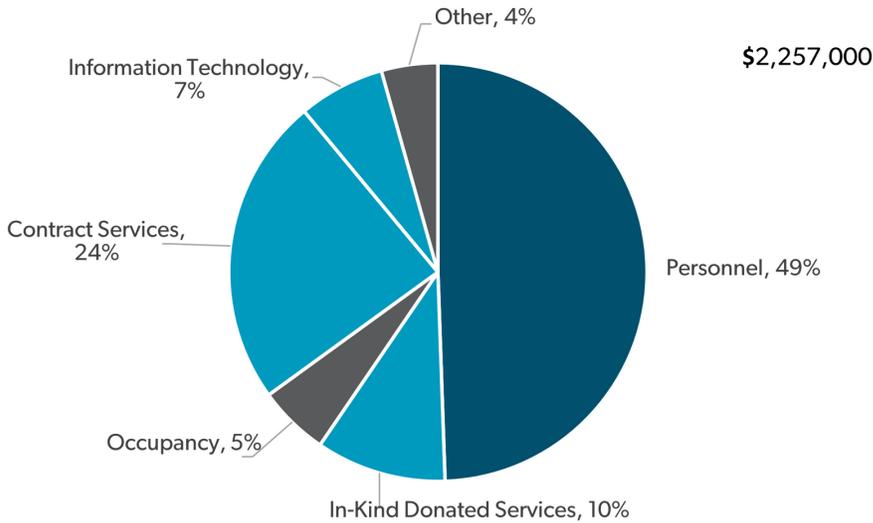
FINANCIALS for FYE 2021

2021 was a year of financial growth for CHP. With the 99% increase in grant revenue we were able to add new staff and fund partners in order to increase their capacity to serve the community.

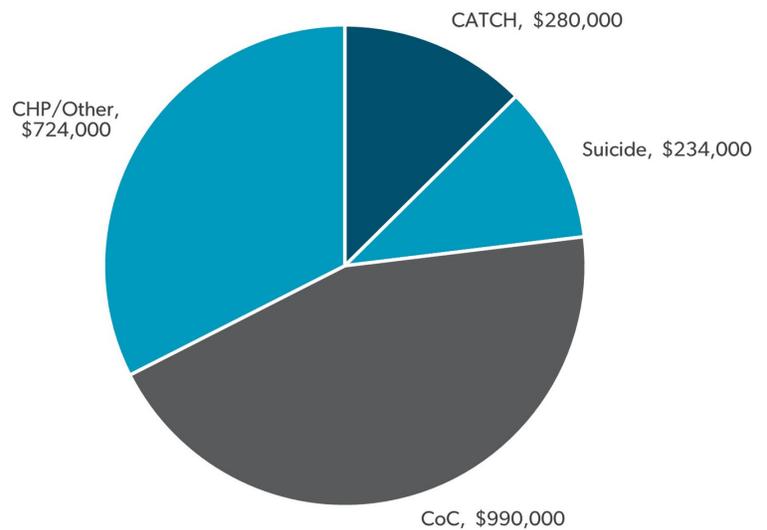
Revenues

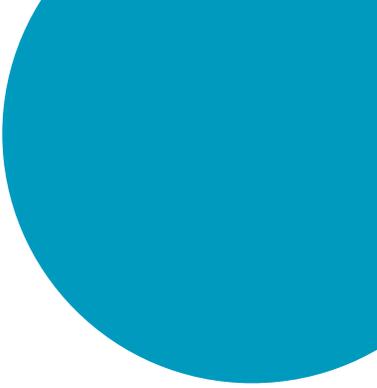


Expenses



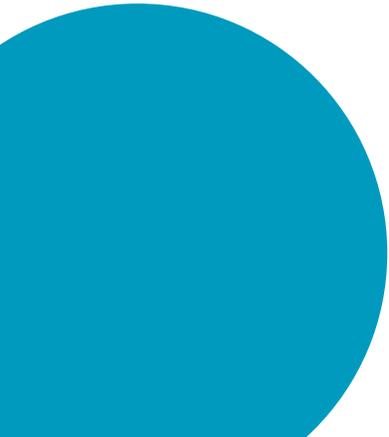
Expenses by Program





**We believe our community is stronger
together.**

**That's why "collaboration in action" fuels
our mission to improve the health and
wellbeing of our community.**





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